

<b>Appendix 6 – Community Planning</b>	
<b>Reporting Officer:</b>	Suzanne Wylie, Chief Executive
<b>Contact Officers:</b>	Sharon McNicholl, Strategic Planning and Policy Manager

<b>1.0</b>	<b>Purpose of Report or Summary of main Issues</b>
1.1	The purpose of this report is to provide a management update to the Committee on the progress being made to manage the 'Community Planning' risk, one of the key corporate risks relating to the Committee's sphere of work.
<b>2.0</b>	<b>Recommendation</b>
2.1	That the Committee notes the arrangements in place to manage this risk and the progress being made to implement additional controls / measures to reduce the level of risk further.
<b>3.0</b>	<b>Main report</b>
<b>3.1</b>	<b>Description of risk</b>
3.1.1	The Community Planning risk, as captured in the Council's Corporate risk register, is phrased as follows:  <b>'1. Agreement – Fail to secure agreement and buy in from key partners for the Community Plan / Belfast Agenda 2. Delivery – Failure to implement and deliver targets for the Community Plan / Belfast Agenda.'</b>
<b>3.2</b>	<b>Risk assessment</b>
3.2.1	Following detailed review, this corporate risk has now been assessed in terms of 'impact' and 'likelihood' (using the Council's risk scoring system, see Appendix 1) as follows: <ul style="list-style-type: none"> <li>▪ Impact – 5 (severe)</li> <li>▪ Likelihood – 3 (possible)</li> </ul>
3.2.2	It is proposed that the risk is down-graded to Impact 4 – (moderate) and Likelihood 3 (possible). The reduced risk rating takes account of the recent agreement and launch of the draft Belfast Agenda, with focus now turning to establishing systems and processes to ensure that the targets are delivered.

<p><b>3.3</b></p>	<p><b>Current measures in pace to manage risk 1 “Agreement – Fail to secure agreement and buy in from key partners for the Community Plan / Belfast Agenda”</b></p>
<p>3.3.1</p>	<p>This risk has been significantly addressed. The draft Belfast Agenda was agreed by all community planning partners and by SP&amp;R Committee, ratified by full council and was launched for a 12 week consultation period on 15 December. In order to maintain partner buy-in a full programme of engagement has been planned which will ensure all partners continue to be involved in the on-going development of action plans, including assigning lead responsibility. Partners are taking joint responsibility for the consultation and engagement plan which will be rolled out over the coming months. Further meetings of the Community Planning Board have been arranged in order to ensure momentum continues and to feed through revisions that are proposed as a result of consultation and agree implementation plans.</p>
<p>3.3.2</p>	<p><b>Current measures in pace to manage risk 2 “Delivery – Failure to implement and deliver targets for the Community Plan / Belfast Agenda.”</b></p>
<p>3.3.3</p>	<p>In order to mitigate the risk on an on-going basis, the council continues to have:</p> <ul style="list-style-type: none"> <li>▪ Regular Community Planning Board meetings at a senior level;</li> <li>▪ Regular meetings between relevant staff involved in strategic and organisational planning across partner organizations;</li> <li>▪ A comprehensive engagement plan;</li> <li>▪ Dedicated community planning staff</li> <li>▪ BCC internal reporting</li> <li>▪ Regional Community Planning Officers’ network</li> <li>▪ Corporate Policy and Strategic Planning team meetings</li> </ul>
<p>3.3.4</p>	<p>All controls previously presented to Members are in place and operating.</p>
<p><b>3.4</b></p>	<p><b>Areas for further action</b></p>
<p>3.4.1</p>	<p>The Belfast Agenda has a set of stretch targets against each of the priority areas for the next four years. A number of actions are planned to mitigate the risk that these will not be achieved.</p> <ul style="list-style-type: none"> <li>a) <b>Belfast City Council Corporate Plan</b> – the council is producing a new corporate plan aligned to the priorities set out in the Belfast Agenda. This process will allow resources to be aligned to the delivery of those priorities for which the council is responsible, underpinned by the council’s programme and performance management frameworks. Responsibility for delivery within the council will be expressly stated in Committee Plans and departmental and service plans. The budget estimating process has included consideration of resources required to deliver the Belfast Agenda.</li> <li>b) <b>Governance</b> – the Community Planning Board will oversee implementation of</li> </ul>

the Belfast Agenda at a city level and partners will ensure that the Agenda's priorities are connected to organisational plans and strategies. The Agenda has achieved endorsement at the most senior executive level across all the organisations involved. The population indicators in the Belfast Agenda have been aligned to those in the programme for Government and there is significant complementarity between the two documents. It is intended that this will ameliorate implementation where this involves Ni Executive departments. New and existing partnerships are also in place, which have committed themselves to assisting with the implementation of the Agenda; these include the Belfast Strategic Partnership, the Shared City partnership and the Policing and Community Safety Partnership, and the Belfast Economic Forum.

Work will be undertaken in the coming months to align current and new partnerships to the delivery of the Belfast Agenda. Updates will be brought to SP&R on a regular basis. A specific piece of work will be carried out to progress the representation of the Community and Voluntary Sectors on the Board.

- c) **Monitoring and review** – a city dashboard will be commissioned to provide a shared platform through which progress against the stretch goals and population indicators of the Agenda can be managed. This will support timely review of performance data to allow for intervention to take place when progress is not on target.
- d) **On-going consultation and engagement** – the consultation and engagement programme will allow partners to identify any issues or further risks to implementation. This will form part of the specific engagement sessions which will be held with partners.
- e) **SMART Actions** – Further detail on the work streams contained within the Belfast Agenda will be created as part of the engagement process during the next three months and as part of organisational planning processes, including the council's corporate planning process.
- f) **Performance framework and reporting process** – the initial performance framework is contained within the draft document, which includes stretch targets and population indicators. The intended review of the council's performance management and programme management frameworks will support the roll-out of performance management arrangements, as will the development of the city dashboard.
- g) **Dedicated resources** – work is underway to ensure necessary dedicated resources are in place to support ongoing implementation and governance processes.

Progress in being made across all these actions which means that assurance can be given that actions to mitigate risk, will be in place by March 2017.

3.4.2